

TOUCHING BASE

IPDA NEWSLETTER

November 2023



SUBSTANTIAL COMPLETION OF THE SCIENCE COLLABORATION CENTRE

Atomic Energy of Canada Limited (AECL), Canada's nuclear Crown corporation, and Canadian Nuclear Laboratories (CNL), Canada's premier nuclear science and technology laboratory, welcomed a number of special guests to the Chalk River Laboratories this month to celebrate the opening of the Science Collaboration Centre, a newly-constructed office complex at the campus.

Scheduled to open its door to 450 CNL employees, the new six-story, 9,500 m² facility will serve as the central planning and collaboration space for the company's science and technology program. Constructed using mass timber products sourced from Northern Quebec, the innovative and sustainable new facility features modern office space, 44 meeting rooms, collaborative flex spaces, a university-style auditorium with 200 theatre-style seats, a welcoming library space, and a rooftop terrace.

For more information visit the CNL site [HERE](#).

WHAT'S IN THIS MONTH'S ISSUE:

- Science Collaboration Centre at CNL
- IPDA 2023 Conference
- Book Feature
- New Board Members
- November Webinar
- Upcoming Events
- Buddy Program Reminder



The first-ever Integrated Project Delivery Alliance In-Person Conference in Montreal was a SOLD OUT success! Thank you to the volunteers on the board for organizing and hosting the event, all our subject matter experts for presenting, and all the attendees who came to learn more about Integrated Project Delivery.

Don't forget - This conference was approved for Professional Continuing Education Credits through the Alberta Association of Architects. Attendees requesting credits can send in their requests using this form [HERE](#).

Did you miss out on this year's conference? Don't forget to save the date for next year's conference in Vancouver!! If you would like to provide feedback from this year or have suggestions for the upcoming conference in 2024 please fill out this [survey](#).



BOOK FEATURE

Speak-Up Culture: When Leaders Truly Listen, People Step Up



**by Stephen "Shed"
Shedletzky**

Synopsis:

We know the impacts of poor leadership: lackluster performance, missed opportunities, deleterious cultures, and, in some cases, disaster. While these issues are all too common, leaders also possess an immense opportunity. They can create a speak-up culture, one in which people feel it is both safe and worth it to share their ideas, concerns, disagreements, and even mistakes - all for the betterment of the organization.

Speak-Up Culture is for leaders at all levels- from senior executives who believe in putting people and purpose first; to mid-level supervisors who wish to lead better and nurture the voice of their people; to aspiring leaders who want to uncover their strengths and better provide support to those in their span of care. All these leaders share a common desire to know a better way to behave as a leader. They want to operate in a team and culture where people are engaged and willingly speak up, for the success of the whole organization.

Stephen Shedletzky has focused his career on helping leaders listen to and nurture the voices of others - to foster an environment where people feel heard and that they, their opinion, and their contributions matter. Speak-Up Culture shows you how creating such an environment is the responsibility and the advantage of every leader who wants to be great at leading, and who wants to create a better version of humanity while they do. Because the bottom line is that organizations with speak-up cultures are safer, more innovative, more engaged, and better-performing than their peers.

CONGRATS TO NEW BOARD MEMBERS!

IPDA
INTEGRATED PROJECT DELIVERY ALLIANCE



Ritu Ahuja – Kinetic Construction

Elected to the IPDA Board of Directors

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Jim Walker – Ellis Don

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Louis Parent- Builthink Consultants Inc.

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Jeffrey Tyson - AltaPro

Félicitations & and congratulations to the newest members of the IPDA Board of Directors! New board members include Ritu Ahuja from Kinetic Construction, Jim Walker from Ellis Don, Louis Parent from Builthink Consultants Inc, and Jeffery Tyson from AltaPro.

Thank you to all who participated as voting members and provided invaluable feedback at the AGM & Annual Action Agenda Planning meeting in Montreal.

We look forward to implementing many of the suggestions in the New Year.

NOVEMBER IPDA WEBINAR SERIES

Collaboration being center stage in IPD initiatives, we discuss the dimensions to measure collaboration within a facilitated enlarged project team. Throughout a 3 years action research (AR) methodology with our research partner, the Société Québécoise des Infrastructures, we developed the collaborative index that is nowadays used for every single facilitated meeting of projects over 5 million dollars. This partenarial study extended between 2019 and 2022 with a total of six (6) AR learning cycles leading to multiple case studies with significant and rich results regarding collaboration within the project team. As a result, collaboration index measurements (CIMQ) within the conception and planification teams was created. Quebec's government as a representative of complex adaptive social systems is making strides in organizational effort in reaching for better project performance through ensuring rigorous planning, implementation and monitoring of projects (Government of Quebec, 2022). We will discuss the index, its dimensions but also the impact of multidisciplinary and multi-organizational stakeholders' collaboration in project cycle stages to improve and accelerate the project's execution process while maintaining a satisfactory level of collaboration between the parties. This CIMQ born out of this extensive action research contributes directly to innovation of complex system, especially towards sustainable development objectives as collaboration is a key ingredient for successful and performing projects.

IPDA Webinar Series: Governance structure in construction projects: lever or threat to collaboration?

Professor Caroline
Coulombe ESG UQAM



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Moderated by
Daniel Drouin



Thursday, November 16, 2023 11:00 AM - 12:30 PM EST

REGISTER [HERE](#)

UPCOMING EVENTS NOV/DEC 2023

- PRACTITIONERS FORUM
November 3rd, 2023
- WEBINAR SERIES: Governance structure in construction projects: lever or threat to collaboration?
November 16th, 2023
- PRACTITIONERS FORUM
December 1st, 2023
- ADVANCING INTEGRATED PROJECT DELIVERY CONFERENCE 2023
December 4-6, Dallas, Texas
- WEBINAR SERIES: BIM Tales From the Trenches
December 7th, 2023

Visit the website [HERE](#) to register or for more information

*** Remember, your IPDA Membership is organization-wide – don't forget to share IPDA news & updates with your colleagues! ***

BUDDY PROGRAM REMINDER



We would like to encourage IPDA Members who attend the Member Practitioner Forum to “Bring a Buddy”.

If you know someone from a non-member organization who would like to gain a better understanding of what IPDA membership has to offer, bring them along to one of the Member Forums. Just send their name and email to info@ipda.ca, we will get them registered to attend.

STAY TUNED TO IPDA SOCIAL MEDIA FOR UPDATES
ON FUTURE EVENTS
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